# Results of Operations for the First Half of the Fiscal Year Ending March 31, 2017 (April 1, 2016 to September 30, 2016) 

November 9, 2016

(Tokyo Stock Exchange, First Section / Stock code: 3341)

## 1. Results for 1H FY3/17

## Consolidated Results: Net Sales / Operating Income

Note: Year of National Health Insurance (NHI) drug price and dispensing fee revisions
-1H Consolidated Net Sales

-1H Consolidated Operating Income


| (Millions of yen) | 1H FY3/15 | 1H FY3/16 | 1H FY3/17 | Difference | YoY growth rate |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 87,418 | 100,269 | 109,478 | 9,208 | 9.2\% |
| Cost of sales | 72,571 | 82,369 | 90,571 | 8,202 | 10.0\% |
| Gross profit | 14,846 | 17,900 | 18,906 | 1,006 | 5.6\% |
| SG\&A expenses | 12,223 | 13,685 | 14,965 | 1,280 | 9.4\% |
| Consumption taxes | 4,686 | 5,464 | 5,906 | 441 | 8.1\% |
| R\&D expenses | 791 | 890 | 1,000 | 110 | 12.4\% |
| Operating income | 2,623 | 4,214 | 3,940 | -274 | -6.5\% |
| \% to sales | 3.0\% | 4.2\% | 3.6\% |  |  |
| Ordinary income | 2,318 | 3,936 | 3,751 | -184 | -4.7\% |
| Profit attributable to owners of parent | 1,157 | 2,471 | 2,339 | -131 | -5.3\% |

Note: Non-deductible consumption taxes are included in SG\&A expenses.

OOperating margin


## Consolidated Balance Sheet

| (Millions of yen) | End of Mar. 2016 | End of Sep. 2016 | Difference | Major components |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Current assets | 84,838 | 75,713 | -9,125 | Current assets |  |
|  |  |  |  | - Cash and deposits | -15,031 |
| Non-current assets | 72,770 | 84,064 | 11,293 | - Merchandise and finished goods | 5,904 |
| Property, plant and equipment | 51,997 | 60,781 | 8,783 | LNon-current assets <br> - Construction in |  |
| Intangible assets | 10,122 | 12,608 | 2,485 | progress <br> - Goodwill | 6,098 2,158 |
| Investments and other assets | 10,650 | 10,674 | 24 |  |  |
| Total assets | 157,609 | 159,777 | 2,167 | Current liabilities <br> - Accounts payable- |  |
| Current liabilities | 68,985 | 67,732 | -1,253 | - Short-term loans payable | $-3,088$ 2,226 |
| Non-current liabilities | 56,151 | 57,672 | 1,521 | - Current portion of bonds |  |
| Total liabilities | 125,136 | 125,404 | 268 | - Current portion of long- | -7,000 |
| Total net assets | 32,473 | 34,372 | 1,899 | Net assets |  |
| Shareholders' equity | 32,473 | 34,372 | 1,899 | - Retained earnings | 1,939 |
| Equity ratio | 20.6\% | 21.5\% | - |  |  |

## Consolidated Statement of Cash Flows



## Dispensing Pharmacy Business

## -Segment Sales / Operating Income

| (Millions of yen) | 1H FY3/15 | 1H FY3/16 | $1 \mathrm{H} \mathrm{FY} 3 / 17$ | Difference | $\begin{aligned} & \text { Yoy growth } \\ & \text { rate } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 75,970 | 87,208 | 92,329 | 5,120 | 5.9\% |
| Operating income | 3,113 | 4,252 | 4,064 | -188 | -4.4\% |
| \% to sales | 4.1\% | 4.9\% | 4.4\% |  |  |



- Segment Operating Income



## Dispensing Pharmacy Business

-Sales Trend by Year of Opening

- Nihon Chouzai Group: Store Sales by Year of Opening

|  | No. of pharmacies at end of Sep. 2016 | 1H FY3/16 | 1H FY3/17 | Difference | (Millions of yen) YoY growth rate |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Existing pharmacies (until Mar. 2015) | 495 | 84,825 | 86,698 | 1,873 | 2.2\% |
| Opened during FY3/16 <br> (Apr. 2015 to Mar. 2016) | 26 | 766 | 3,279 | 2,513 | 327.7\% |
| Opened during 1H FY3/17 <br> (Apr. 2016 to Sep. 2016) | 23 | - | 1,389 | 1,389 | - |
| Others | - | 549 | 51 | -497 | -90.6\% |
| Total | 544 | 86,141 | 91,419 | 5,278 | 6.1\% |

- Sales are only for prescriptions (do not include over-the-counter drugs, etc.) and are recorded when prescriptions are filled (no adjustment for returned prescriptions).
- Sales of pharmacies that were closed are included in the others category.
- The number of pharmacies does not include one location specializing in the sales of general merchandise.


## Pharmaceutical Manufacturing and Sales Business

## -Segment Sales / Operating Income

| (Millions of yen) | 1H FY3/15 | 1H FY3/16 | 1H FY3/17 | Difference | Yoy growth rate |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 13,389 | 15,367 | 18,722 | 3,354 | 21.8\% |
| Operating income | 836 | 1,210 | 1,191 | -19 | -1.6\% |
| \% to sales | 6.2\% | 7.9\% | 6.4\% | - | - |

- Segment Sales

- Segment Operating Income



## Medical Professional Staffing and Placement Business -Segment Sales / Operating Income

| (Millions of yen) | 1H FY3/15 | 1H FY3/16 | 1H FY3/17 | Difference | YoY growth rate |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 3,010 | 4,188 | 5,068 | 879 | 21.0\% |
| Operating income | 619 | 820 | 808 | -11 | -1.4\% |
| \% to sales | 20.6\% | 19.6\% | 16.0\% | - | - |

- Segment Sales
(Millions of yen)

- Segment Operating Income
(Millions of yen)



## 2. Major Initiatives for 1H FY3/17

Dispensing Pharmacy Business
Response to Prescription Dispensing Fee Revisions -Technical Fee per Prescription

Technical Fee Decrease vs. Same Month of Prior Year

■ Pct. change


Technical Fee Decrease vs. End of March 2016

■ Pct. change


## Dispensing Pharmacy Business

## Response to Prescription Dispensing Fee Revisions -Progress with Increasing Technical Fees



- Basic fee 1 (41pt)
- Basic fee 2 (25pt)
- Basic fee 3 (20pt)



| Premium |
| :---: |
| for |
| Generic |
| Drug |
| Dispensing |
| System |



## Dispensing Pharmacy Business

- Initiatives for Personal Care Pharmacists

Patient Agreements and Receipt of Guidance Fee



Pharmacies applicable
to exception for the
3 pharmacies basic dispensing fee

## Dispensing Pharmacy Business

## -Store Network Expansion

- 1H No. of Pharmacies Opened/Closed

| No. of pharmacies opened | 23 |
| :--- | ---: |
| No. of pharmacies closed | 5 |
| Total No. of pharmacies <br> (end of September) | 545 |

Note: Including one location specializing in the sales of general merchandise.

- No. of Pharmacies by Type

- No. of Pharmacies at the End of Each Period


10
■ Hospital-front pharmacies
| "Mentaio" (diversified customeroriented) pharmacies MC (medical mall) pharmacies

15
11


## Dispensing Pharmacy Business

## -Initiatives for At-home Medical Care

- Number of Premiums and Ratio of Pharmacies Offering At-home Medical Care


Note: The ratio of pharmacies offering at-home medical care services are results at the end of each period.

## Dispensing Pharmacy Business

-Contributing to Growth in the Use of Generic Drugs (1)

- Average Rate of Generic Drug Utilization for



## Dispensing Pharmacy Business

-Contributing to Growth in the Use of Generic Drugs (2)

- Drug Cost Reduction by Converting to Generic Drugs



## Pharmaceutical Manufacturing and Sales Business

## -Product Items / New Products

- Number of Product Items


| Name | Name | Name | Name | Name | Name |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Entacapone Tablets $100 \mathrm{mg} \text { "JG" }$ | Olanzapine OD Tablets 10 mg "JG" | Ropinirole Tablets $2 \mathrm{mg} \text { "JG" }$ | Sertraline Tablets 100 mg "JG" | Mitiglinide Ca•OD Tablets 5 mg "JG" | Valhydio Combination Tablets MD "JG" |
| Olanzapine Tablets $2.5 \mathrm{mg} \text { " } \mathrm{JG} \text { " }$ | Voriconazole Tablets 50mg "JG" | Carbocisteine Tablets 250mg "JG" | Timolol XE Eye Drops $0.25 \% \text { "JG" }$ | Mitiglinide Ca • OD Tablets 10 mg "JG" | Valhydio Combination Tablets EX "JG" |
| Olanzapine Tablets 5 mg "JG" | Voriconazole Tablets 100 mg "JG" | Carbocisteine Tablets 500 mg "JG" | Timolol XE Eye Drops $0.5 \% \text { "JG" }$ | Pramipexole Hydrochloride LA Tablets 0.375 mgMI "JG" | Pitavastatin Ca - OD Tablets <br> 1 mg "JG" |
| Olanzapine Tablets $10 \mathrm{mg} \text { "JG" }$ | Voriconazole Tablets 200 mg "JG" | Carvedilol Tablets 1.25 mg "JG" $1.25 \mathrm{mg} \text { "JG" }$ | Hyaluronic Acid Na Eye Drops $0.1 \%$ "JG" | Pramipexole Hydrochloride LA Tablets 1.5 mgMI "JG" | Pitavastatin Ca - OD Tablets <br> 2 mg "JG" |
| $\begin{aligned} & \text { Olanzapine OD Tablets } \\ & 2.5 \mathrm{mg} \text { "JG" } \\ & \hline \end{aligned}$ | Ropinirole Tablets 0.25 mg "JG" | $\begin{aligned} & \text { Carvedilol Tablets } \\ & 2.5 \mathrm{mg} \text { "JG" } \\ & \hline \end{aligned}$ | Hyaluronic Acid Na Eye Drops 0.3\% "JG" | Bosentan Tablets 62.5 mg "JG" | Pitavastatin Ca - OD Tablets <br> 4 mg "JG" |
| Olanzapine OD Tablets 5 mg "JG" | Ropinirole Tablets $1 \mathrm{mg} \text { "JG" }$ | Cilnidipine Tablets 20 mg "JG" | Levocabastine Eye Drops $0.025 \%$ "JG" | Polaprezinc OD Tablets 75 mg "JG" | Maxacalcitol Ointment $25 \mu \mathrm{~g} / \mathrm{g} \text { "CH" }$ |

## Medical Professional Staffing and Placement Business

-Number of Registered Pharmacists and Job Offers


## Precautions

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