3Q FY3/2020 Supplementary Material

1. Financial Highlights

	2015/3	2016/3	2017/3	2018/3	2019/3
Net sales (Millions of yen)	181,844	219,239	223,468	241,274	245,687
YoY growth rate	10.0%	20.6%	1.9%	8.0%	1.8%
Operating profit (Millions of yen)	6,647	10,489	8,519	10,587	6,733
Operating margin	3.7%	4.8%	3.8%	4.4%	2.7%
Profit attributable to owners of parent (Millions of yen)	2,778	6,329	4,638	6,104	3,790
Return on sales	1.5%	2.9%	2.1%	2.5%	1.5%
Shareholder's equity (Millions of yen)	17,635	32,473	36,447	41,504	41,068
Equity ratio	13.6%	20.6%	20.4%	22.2%	23.0%

	2016/3 3Q	2017/3 3Q	2018/3 3Q	2019/3 3Q	2020/3 3Q
Net sales (Millions of yen)	158,645	166,051	180,250	183,404	199,040
YoY growth rate	18.1%	4.7%	8.6%	1.7%	8.5%
Operating profit (Millions of yen)	7,353	6,101	8,328	4,385	5,632
Operating margin	4.6%	3.7%	4.6%	2.4%	2.8%
Profit attributable to owners of parent (Millions of yen)	4,305	3,307	5,015	2,369	3,059
Return on sales	2.7%	2.0%	2.8%	1.3%	1.5%
Shareholder's equity (Millions of yen)	30,682	35,104	40,419	40,260	43,399
Equity ratio	19.4%	20.6%	21.5%	22.3%	22.9%

2. Dispensing Pharmacy Business

	2015/3	2016/3	2017/3	2018/3	2019/3
No.of pharmacies opened	29	27	42	36	32
Including M&A	1	5	21	13	6
No.of pharmacies at the end of each period	511	527	557	585	598
Net sales of dispenshing pharmacy business (Millions of yen)	157,999	190,874	189,327	205,192	208,622
Sales per Pharmacy (Millions of yen)	314	367	349	359	352
No.of prescription (thousands)	11,695	12,301	12,949	13,739	14,192
Unit prices of prescription (yen)	13,330	15,297	14,382	14,739	14,458

	2016/3 3Q	2017/3 3Q	2018/3 3Q	2019/3 3Q	2020/3 3Q
No.of pharmacies opened	23	34	28	24	53
Including M&A	4	18	8	4	27
No.of pharmacies at the end of each period	524	553	580	597	641
Net sales of dispenshing pharmacy business (Millions of yen)	137,850	140,758	152,799	155,703	170,695
Sales per Pharmacy (Millions of yen)	266	259	267	263	275
No.of prescription (thousands)	9,162	9,667	10,256	10,613	10,980
Unit prices of prescription (yen)	14,879	14,386	14,701	14,431	15,199

3. Consolidated Balance Sheet

						(M ⁻	lillions of yen)
	(As of the end of the period)	2015/3 3Q	2016/3 3Q	2017/3 3Q	2018/3 3Q	2019/3 3Q	2020/3 3Q
Assets							
Current assets							,
Cash and deposits		15,561	32,538	17,687	19,877	21,539	26,621
Notes receivable - trade		709	181	349	326	276	207
Accounts receivable - trade		20,244	25,165	26,262	28,019	17,808	20,970
Electronically recorded monetary of	claims - operating	865	1,161	1,584	1,251	1,236	1,001
Merchandise and finished goods		17,858	18,063	22,812	25,095	27,090	27,542
Work in process		951	1,417	2,014	1,841	1,290	1,454
Raw materials and supplies		3,562	4,669	5,662	5,970	5,863	5,614
Other		3,235	3,421	3,474	3,104	3,868	3,978
Allowance for doubtful accounts		(9)	(13)	(12)			
Total current assets		62,979	86,604	79,836	85,480	78,967	87,384
Non-current assets							
Property, plant and equipment							ı
Buildings and structures, net		18,272	21,773	22,510	22,515	33,736	31,788
Land		15,556	17,143	17,966	18,134	18,295	16,892
Construction in progress		5,099	1,669	9,707	18,476	1,822	900
Other, net		7,760	9,830	13,181	15,310	18,981	19,634
Total property, plant and equipm	nent	46,689	50,416	63,366	74,437	72,835	69,216
Intangible assets							
Goodwill		8,764	8,626	14,318	15,484	15,250	19,042
Other		1,735	1,615	2,176	2,379	2,493	2,389
Total intangible assets		10,499	10,241	16,495	17,863	17,743	21,432
Investments and other assets							
Investment securities		1,076	1,211	1,073	20	17	20
Leasehold and guarantee deposit	ts	7,029	6,985	7,105	7,044	7,448	7,753
Other		2,575	2,695	2,749	2,756	3,852	4,023
Allowance for doubtful accounts		_	_	_	_	(40)	· —
Total investments and other asse	ets	10,682	10,892	10,928	9,820	11,278	11,797
Total non-current assets		67,871	71,550	90,790	102,121	101,857	102,446
Total assets		130,850	158,155	170,626	187,601	180,824	189,831

Note: The amounts for the previous fiscal years in this materials do not reflect the revisions of the accounting standards.

					(M ²	illions of yen)
(As of the end of the period)	2015/3 3Q	2016/3 3Q	2017/3 3Q	2018/3 3Q	2019/3 3Q	2020/3 3Q
Liabilities						
Current liabilities						1
Notes payable - trade	1,112	_	_	_	_	_!
Accounts payable - trade	35,019	44,239	42,275	44,319	41,472	52,824
Electronically recorded obligations - operating	1,996	2,168	2,543	2,434	3,652	3,935
Short-term borrowings	2,550	1,210	5,600	_	_	_!
Current portion of bonds	_	7,000	_	_	_	_!
Current portion of long-term borrowings	5,572	5,988	12,442	15,998	16,967	10,073
Income taxes payable	456	1,287	316	1,367	108	275
Provision for bonuses	1,033	1,114	1,276	1,352	1,528	1,652
Provision for sales rebates	136	134	_	_	_	_ /
Other	5,828	6,900	7,620	8,101	7,687	9,428
Total current liabilities	53,705	70,043	72,074	73,574	71,416	78,189
Non-current liabilities						
Bonds payable	7,000	_	_	_	_	_ /
Long-term borrowings	47,361	51,873	58,358	68,963	63,214	62,127
Provision for retirement benefits for directors (and other officers)	864	933	924	1,022	1,069	1,091
Retirement benefit liability	631	1,027	1,285	1,450	1,625	1,972
Other	4,284	3,594	2,878	2,170	3,235	3,050
Total non-current liabilities	60,141	57,428	63,446	73,607	69,145	68,241
Total liabilities	113,846	127,472	135,521	147,181	140,562	146,431
Net assets						
Shareholders' equity						1
Share capital	3,953	3,953	3,953	3,953	3,953	3,953
Capital surplus	4,754	10,926	10,926	10,926	10,926	10,926
Retained earnings	11,335	15,647	20,166	25,727	28,394	32,125
Treasury shares	(3,107)	(44)	(45)	(47)		-
Total shareholders' equity	16,934	30,483	35,000	40,560	40,361	43,505
Accumulated other comprehensive income	•		-	-		-
Valuation difference on available-for-sale securities	267	372	285	0	0	_ !
Remeasurements of defined benefit plans	(197)	(173)	(181)	(140)	(101)	(105)
Total accumulated other comprehensive income	` 69 [°]	199	103	(140)	(101)	, ,
Non-controlling interests	_	_	_	` —	2	` _ '
Total net assets	17,004	30,682	35,104	40,419	40,262	43,399
Total liabilities and net assets	130,850	158,155	170,626	187,601	180,824	189,831
Natural and a second for the constitution of the second se			·			

otal liabilities and net assets 130,850 158,155 170,626

Note: The amounts for the previous fiscal years in this materials do not reflect the revisions of the accounting standards.

4. Consolidated Statement of Income

(Millions of yen) (For the Nine-month Period) 2015/3 3Q 2016/3 3Q 2017/3 3Q 2018/3 3Q 2019/3 3Q 2020/3 3Q Net sales 180,250 183,404 199,040 134,386 158,645 166,051 Cost of sales 137,190 111,065 130,386 147,146 152,731 164,688 Gross profit 23,320 28,259 28,860 33,103 34,351 30,672 Selling, general and administrative expenses 18,705 20,905 22,759 24,775 26,287 28,719 Operating profit 4,615 7,353 6,101 8,328 4,385 5,632 Non-operating income Commission income 90 101 106 113 38 31 Rental income 245 283 300 324 316 322 Compensation income 80 Subsidy income 69 Insurance return 74 Other 172 132 131 153 109 115 Total non-operating income 508 517 613 590 476 606 Non-operating expenses Interest expenses 600 524 487 415 281 611 Commission expenses 22 23 18 13 10 9 Rent expenses 213 240 244 266 251 Provision of allowance for doubtful accounts 40 Other 388 148 163 176 273 246 Total non-operating expenses 1,023 981 941 930 1,005 789 Ordinary profit 4,100 6,889 5,773 7,988 3,855 5,449 Extraordinary income Gain on sales of non-current assets 5 3 0 199 42 22 Gain on sales of investment securities 360 8 Gain on sale of businesses 38 34 Total extraordinary income 22 398 5 3 207 77 Extraordinary losses Impairment loss 47 99 57 173 14 349 Loss on sales of investment securities 6 10 1 Loss on sales of non-current assets 0 Total extraordinary losses 47 99 63 183 14 351 Profit before income taxes 4,058 6,812 5,713 8,203 4,048 5,175 Income taxes - current 1,291 2,213 1,787 2,860 1,385 1,520 Income taxes - deferred 521 293 617 327 293 593 Total income taxes 1,812 2,506 2,405 3,187 1,678 2,114 Profit note 4,305 3,307 3,060 2,245 5,015 2,370 Profit attributable to non-controlling interests note 0 Profit attributable to owners of parent note 5,015 2,369 3,059 2,245 4,305 3,307

Note: Accompanying the revision of Accounting Standards for Business Combinations, etc., the names of items presented have been changed.

The rivised standards have been applied from the fiscal year ended March 31,2016.

5. Business Segment Performance

				(Mi	illions of yen)
2015/3 3Q	2016/3 3Q	2017/3 3Q	2018/3 3Q	2019/3 3Q	2020/3 3Q
116,822	137,850	140,758	152,799	155,703	170,695
5,419	7,147	6,699	9,050	6,035	6,581
20,603	24,354	27,634	29,300	30,664	32,564
1,447	2,201	1,410	1,431	1,185	1,534
4,684	6,419	7,675	8,948	9,706	9,737
895	1,127	1,225	1,416	1,056	1,442
	116,822 5,419 20,603 1,447 4,684	116,822 137,850 5,419 7,147 20,603 24,354 1,447 2,201 4,684 6,419	116,822 137,850 140,758 5,419 7,147 6,699 20,603 24,354 27,634 1,447 2,201 1,410 4,684 6,419 7,675	116,822 137,850 140,758 152,799 5,419 7,147 6,699 9,050 20,603 24,354 27,634 29,300 1,447 2,201 1,410 1,431 4,684 6,419 7,675 8,948	2015/3 3Q 2016/3 3Q 2017/3 3Q 2018/3 3Q 2019/3 3Q 116,822 137,850 140,758 152,799 155,703 5,419 7,147 6,699 9,050 6,035 20,603 24,354 27,634 29,300 30,664 1,447 2,201 1,410 1,431 1,185 4,684 6,419 7,675 8,948 9,706

6. Company Plofile

Trade Name

Established

Headquarters	37F GranTokyo North Tower,1-9-1,Marunouchi,Chiyoda-Ku,100-6737 Tokyo
Capital	3,953.02 million yen
Total Number of Issued Shares	16,024,000 shares
Fiscal Year-end	March
Stock Exchange for Listing	Tokyo Stock Exchange(TSE) First Section
Securities Code	3341
Our Business	Management of health insurance dispensing chain pharmacies,
	manufacture and sales of generic drugs,
	employment placement and dispatching service of medical professionals,
	information provision and consulting
Number of pharmacies (As of December 31 2019)	641 pharmacies (including one pharmacy specializing in the sale of general merchandise)

NIHON CHOUZAI Co.,Ltd.

March 1980